Financial Statements

Index to Financial Statements

	Page
INDEPENDENT AUDITORS' REPORT	1
FINANCIAL STATEMENTS	
Statement of Financial Position	2
Statement of Revenue and Expenses	3
Statement of Net Assets	4
Statement of Cash Flows	5
Notes to Financial Statements	6 - 9
Schedule of Federal Core (Schedule 1)	10
Schedule of Federal Prevention (Schedule 2)	11
Schedule of Federal Protection (Schedule 3)	12
Schedule of Federal Maintenance (Schedule 4)	13
Schedule of Federal Distinct Needs (Schedule 5)	14
Schedule of Provincial Core (Schedule 6)	15
Schedule of Provincial Prevention (Schedule 7)	16
Schedule of Provincial Protection (Schedule 8)	17
Schedule of Provincial Maintenance (Schedule 9)	18
Schedule of Children's Special Allowance and Other (Schedule 10)	19



INDEPENDENT AUDITORS' REPORT

To the Directors of Sagkeeng Child and Family Services Inc.

We have audited the accompanying financial statements of Sagkeeng Child and Family Services Inc., which comprise the statement of financial position as at March 31, 2017 and the statements of revenue and expenses, net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Basis for Qualified Opinion

As shown in Note 4 to the financial statements, there is \$4,376,429 owing to the Organization from the Province of Manitoba for child maintenance. These amounts have been recorded based on amounts billed to the Province, that have not been collected as at March 31, 2017. Significant amounts within this balance relate to prior years. The Organization is continuing to send information to the Province of Manitoba so that they can collect outstanding amounts. The Province has not completely reconciled these prior years, and our audit process was unable to determine whether all recorded amounts will be collected by the Organization. Given the aging of the balances, a material balance of these uncollected amounts may no longer be collectible by the Organization. Since no reasonable method of determining an allowance for uncollectible amounts could be determined, an allowance was not recorded in respect of potentially uncollectible balances.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of Sagkeeng Child and Family Services Inc. as at March 31, 2017 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Exchange

Chartered Professional Accountants LLP Winnipeg, Manitoba July 24, 2017

Statement of Financial Position

March 31, 2017

		2017	2016
ASSETS			
CURRENT Cash Accounts receivable (Note 4) Prepaid expenses	\$	2,634,188 4,572,280 2,196	\$ 933,187 5,348,179 2,195
		7,208,664	6,283,561
CAPITAL ASSETS (Notes 2, 5)	_	152,445	192,178
	\$	7,361,109	\$ 6,475,739
LIABILITIES			
CURRENT			
Accounts payable and accrued liabilities Working capital advances (Note 6)	\$	1,881,736 1,095,366	\$ 1,761,235 1,095,366
		2,977,102	2,856,601
NET ASSETS			
Unrestricted Pre April 1, 2012		1,739,910	1,739,910
Federal Core Federal Prevention		(286,725) 91,597	(286,725) 71,181
Federal Protection		-	-
Federal Maintenance		(268,074)	6,137
Federal Distinct Needs		- (29(225)	(271.265)
Provincial Core Provincial Prevention		(386,335) 359,141	(271,365) 329,762
Provincial Protection		227,730	(172,726)
Provincial Maintenance		182,549	(166,405)
Children's Special Allowance and Other (Note 12)		2,724,214	2,369,369
		4,384,007	3,619,138
	<u>\$</u>	7,361,109	\$ 6,475,739

CONTINGENCIES (Note 11)

ON BEHALF OF THE BOARD

 Director
Director

Statement of Revenue and Expenses

	Budget 2017	2017	2016
REVENUE			
AANDC			
Core (Note 7) (Schedule 1)	\$ 416,530	\$ 416,530	\$ 416,530
Self evaluation (Schedule 1)	-	64,218	_
Prevention (Note 7) (Schedule 2)	800,784	800,784	800,784
Protection (Note 7) (Schedule 3)	1,385,967	1,504,466	1,385,967
Maintenance (Note 7) (Schedule 4)	2,293,650	2,103,849	2,229,818
Distinct Needs (Schedule 5)	-	25,000	-
	 4,896,931	4,914,847	4,833,099
Southern Authority			
Core (Schedule 6)	595,967	638,514	639,489
Prevention (Schedule 7)	248,753	241,359	243,180
Protection (Schedule 8)	 1,929,902	2,222,439	1,806,930
	2,774,622	3,102,312	2,689,599
Province of Manitoba - Maintenance (Schedule 9)	7,006,917	12,058,430	10,437,502
Children's Special Allowance (Schedule 10)	572,789	476,788	412,130
Other Revenue (Schedule 10)	<u>-</u>	64,643	46,071
	 15,251,259	20,617,020	18,418,401
EXPENSES			
Federal Core (Schedule 1)	680,147	888,493	631,852
Federal Prevention (Schedule 2)	471,310	479,001	492,127
Federal Protection (Schedule 3)	1,148,261	1,398,088	1,255,517
Federal Maintenance (Schedule 4)	2,027,837	2,378,060	2,209,414
Distinct Needs (Schedule 5)	-	25,000	-
Provincial Core (Schedule 6)	680,147	753,484	949,237
Provincial Prevention (Schedule 7)	58,134	211,980	56,656
Provincial Protection (Schedule 8)	1,741,861	1,821,983	1,694,296
Provincial Maintenance (Schedule 9)	10,241,897	11,709,476	10,363,845
Children's Special Allowance (Schedule 10)	 227,553	186,586	114,653
	 17,277,147	19,852,151	17,767,597
EXCESS (DEFICIENCY) OF REVENUE OVER			
EXPENSES	\$ (2,025,888)	\$ 764,869	\$ 650,804

Statement of Net Assets

	Pre	Inrestricted April 1, 2012 (Note 2)		ederal Core Schedule 1)		al Prevention hedule 2)		ral Protection chedule 3)	M	Federal aintenance chedule 4)		deral Distin Needs Schedule 5)	et		ncial Core redule 6)	P	rovincial revention chedule 7)	incial Protection Schedule 8)	M	Provincial laintenance schedule 9)	All	ldren's Special lowance and Other chedule 10)		2017		2016
NET ASSETS - BEGINNING OF YEAR EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$	1,739,910	\$	(286,725) (407,745)	\$	71,181 321,783	\$	106,378	\$	6,137 (274,211)	\$		-	\$	(271,365) (114,970)	\$	329,762 29,379	\$ (172,726) 400,456	\$	(166,405) 348,954	\$	2,369,369 354,845	\$	3,619,138 764,869	\$	2,968,334 650,804
FUND TRANSFERS NET ASSETS - END OF YEAR	s	1,739,910	<u> </u>	407,745	S	(301,367)	S	(106,378)	s	(268,074)	s		<u>-</u>	s	(386,335)	\$	359,141	\$ 227,730	\$	182,549	\$	2,724,214	s	4,384,007	s	3,619,138

Statement of Cash Flows

		2017	2016
OPERATING ACTIVITIES			
Cash received from Province of Manitoba	\$	15,628,146	\$ 12,812,726
Cash received from Aboriginal Affairs and Northern Development			
Canada		5,157,419	4,785,505
Cash received from Government of Canada		476,788	412,130
Cash received from other		130,565	46,071
Cash paid to employees		(3,813,246)	(3,511,545)
Cash paid to foster parents, suppliers and others	_	(15,878,671)	(14,313,157)
INCREASE IN CASH		1,701,001	231,730
CASH - BEGINNING OF YEAR	_	933,187	701,457
CASH - END OF YEAR	\$	2,634,188	\$ 933,187

Notes to Financial Statements

Year Ended March 31, 2017

DESCRIPTION OF ORGANIZATION

The organization commenced operations on May 16, 1982 and was incorporated without share capital on May 21, 1982 as a non-profit organization. The undertaking of the organization is to promote, encourage, and assist in the providing and development of social services and resources for members of the Sagkeeng First Nation. The organization is exempt from income tax under Section 149 of the Income Tax Act of Canada.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. Because a precise determination of many assets and liabilities is dependent upon future events, the preparation of financial statements for a period necessarily involves the use of estimates which have been made using careful judgement. The financial statements have, in management's opinion, been properly prepared within the reasonable limits of materiality and within the framework of the significant accounting policies summarized below:

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization. Capital assets are amortized over their estimated useful lives at the following rates and methods:

Agency buildings	15 years	straight-line method
Elm Park foster home	15 years	straight-line method
Equipment	5 years	straight-line method
Furniture and fixtures	5 years	straight-line method
Leasehold improvements	5 years	straight-line method
Vehicles	5 years	straight-line method
Weitzel Street foster home	15 years	straight-line method

Revenue recognition

Revenue is recognized using the deferred contribution method, as it becomes receivable under the terms of the funding agreement and when collectability is reasonably assured.

3. FINANCIAL INSTRUMENTS

The Organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Organization's risk exposure and concentration as of March 31, 2017.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The organization is exposed to credit risk from its funders though their agreements. Due to the nature of its operations and funder capability of paying, management deems this risk to be low.

Notes to Financial Statements

Year Ended March 31, 2017

4. ACCOUNTS RECEIVABLE

	 2017	2016
First Nations of Southern Manitoba Child and Family Services		
Authority	\$ 109,394	\$ 103,630
GST receivable	36,841	26,824
Aboriginal Affairs and Northern Development Canada: child		
maintenance - 2016/2017 fiscal year	49,590	-
Aboriginal Affairs and Northern Development Canada: child		
maintenance - 2015/2016 fiscal year (Note 11)	-	90,075
Aboriginal Affairs and Northern Development Canada: child		
maintenance - 2013/2014 fiscal year (Note 11)	-	212,103
Miscellaneous	26	27
Province of Manitoba: child maintenance (Note 11)	 4,376,429	4,915,520
	\$ 4,572,280	\$ 5,348,179

5. CAPITAL ASSETS

CALITAL ASSLIS	20	17		20	16	
	Cost		cumulated ortization	Cost		ccumulated mortization
Agency buildings	\$ 757,939	\$	757,938	\$ 757,939	\$	757,938
Elm Park foster home	164,152		160,777	164,152		146,783
Equipment	234,335		234,335	234,335		234,335
Furniture and fixtures	33,728		33,728	33,728		33,728
Land	136,200		-	136,200		-
Leasehold improvements	219,985		219,985	219,985		219,985
Vehicles	270,093		262,242	270,093		246,540
Weitzel Street foster home	 100,371		95,353	100,371		85,316
	\$ 1,916,803	\$	1,764,358	\$ 1,916,803	\$	1,724,625
Net book value	 \$ 1	52,4	45	\$ 1	92,1	78
		· ·				

6. WORKING CAPITAL ADVANCES

The working capital advances bear no interest and have been extended for use by the organization for the duration of the following fiscal year. The organization must apply to the Province of Manitoba, on a yearly basis, to extend the use of the funds for an additional year.

Notes to Financial Statements

Year Ended March 31, 2017

ABORIGINAL AFFAIRS AND NORTHERN DEVELOPMENT CANADA FUNDING RECONCILIATION

\$

416,530

800,784

25,000

1,504,466

Aboriginal Affairs and Northern Development Canada revenue as

reported:
Core
Prevention
Protection
Distinct Needs

Maintenance 2,103,849
AANDC maintenance receivable for year ended March 31, 2017 (49,590)

Amount per confirmation \$ 4,801,039

8. PENSION PLAN

The Organization maintains a defined contribution pension plan for most of its employees. All contributions are fully funded on a monthly basis and are included in salaries and benefits expenditures. Funds are held "in trust" at Manulife. During the year \$118,553 (2016 - \$97,951) was recorded as an expense in relation to this pension plan.

LEASE COMMITMENTS

The Organization leases premises under a long term lease that expires on April 30, 2028. Under the lease, the Organization is required to pay a base rent and its proportionate share of utilities, property taxes, maintenance and other related costs for the leased premises.

The organization also leases multiple photocopiers with lease expirations ranging from October 2017 to January 2021.

Payments for the next 5 years related to these agreements are as follows:

2018	\$ 130,069
2019	128,591
2020	128,591
2021	123,165
2022	106,888

10. ECONOMIC DEPENDENCE

The Organization receives a major portion of its revenues pursuant to a funding agreement with AANDC. These revenues are separate from any funding which AANDC provides to Sagkeeng First Nation. The Agency also receives a significant portion of its revenues pursuant to a funding agreement with the Province of Manitoba and First Nations of Southern Manitoba Child and Family Services Authority. The volume of financial activity undertake by the Agency with its funding bodies is of sufficient magnitude that the discontinuance of this founding would endanger the ability of the Organization to maintain operations at its current level.

Notes to Financial Statements

Year Ended March 31, 2017

11. CONTINGENCIES

The Organization receives funding from various government agencies based on specific program needs and budgets. Some of the expenditures for these programs include overhead and administration cost allocations which were determined by management. In many cases the funding agency has the right to review accounting records to ensure compliance with these terms and conditions of the funding agreements. At this time, no estimate of the requirements, if any, to reimburse the agencies can be made. Management feels that the allocations of expenditures are fair and accurate.

Maintenance amounts owing from the Province of Manitoba and Aboriginal Affairs and Northern Development Canada are based on total billed for services, less all amounts received on account for these billings.

Management is in the process of putting together the requisite information to collect all unpaid amounts.

The funders, at their discretion, may deny payment of certain amounts, if they deem the information received is inadequate, or if the information is received too late.

At March 31, 2017, management believes all amounts will be received. If future periods indicate that payment will not be received, the receivable balance will be adjusted in that period.

12. CHILDREN'S SPECIAL ALLOWANCE AND OTHER FUND		
	 2017	2016
Children's Special Allowance Other	\$ 2,496,903 227,311	\$ 2,206,701 162,668
	\$ 2,724,214	\$ 2,369,369

Schedule of Federal Core

(Schedule 1)

	Budget 2017	2017	2016
REVENUE			
AANDC Core \$	416,530	\$ 416,530	\$ 416,530
AANDC Agency Self Evaluation	-	64,218	-
_	416,530	480,748	416,530
EXPENSES			
Audit	18,707	21,315	18,707
Board of directors	4,844	4,513	4,160
Corporate legal	19,174	19,483	17,303
Information technology	4,326	25,113	8,652
Insurance	34,805	39,669	38,805
Operating Salaries and benefits	93,757 447,666	203,822 529,103	167,977 334,811
Training	447,000	16,180	9,396
Travel	56,868	29,295	32,041
_	680,147	888,493	631,852
DEFICIENCY OF REVENUE OVER			
EXPENSES §	(263,617)	 (407,745)	(215,322)
TRANSFER FROM FEDERAL PREVENTION (Schedule 2)		407,745	215,322
TRANSFER FROM FEDERAL PROTECTION (Schedule 3)		-	
ANNUAL SURPLUS		\$ -	\$ -
NET ASSETS, BEGINNING OF YEAR		\$ (286,725)	\$ (286,725)
ANNUAL SURPLUS, as stated above		-	-
NET ASSETS - END OF YEAR		\$ (286,725)	\$ (286,725)

Schedule of Federal Prevention

(Schedule 2)

		Budget 2017		2017	2016
REVENUE	<u>\$</u>	800,784	\$	800,784	\$ 800,784
EXPENSES Community events Family support		- 84,864		7,176	8,133
Foster parent training Operating Programs		106,001		1,750 112,494 131,352	2,165 120,957 73,004
Salaries and benefits Telephone Travel		256,646 - 23,799		192,968 471 32,790	256,646 75 31,147
		471,310		479,001	492,127
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENSES	\$	329,474	_	321,783	308,657
TRANSFER TO FEDERAL CORE (Schedule 1)				(407,745)	(215,322)
TRANSFER FROM FEDERAL PROTECTION (Schedu	le 3)	-		106,378	130,450
ANNUAL SURPLUS (DEFICIENCY)		-	\$	20,416	\$ 223,785
NET ASSETS - BEGINNING OF YEAR			\$	71,181	\$ (152,604)
ANNUAL SURPLUS (DEFICIENCY), as stated above		-		20,416	223,785
NET ASSETS - END OF YEAR			\$	91,597	\$ 71,181

Schedule of Federal Protection

(Schedule 3)

	Budget 2016	2017	2016
REVENUE	\$ 1,385,967	\$ 1,504,466	\$ 1,385,967
EXPENSES			
Family support	42,224	-	-
On-call salaries	26,046	19,839	22,925
Operating	147,433	150,499	147,122
Programs	-	36,810	41,210
Salaries and benefits	803,641	1,071,564	938,000
Training	22,657	-	-
Travel	 106,260	119,376	106,260
	 1,148,261	1,398,088	1,255,517
EXCESS OF REVENUE OVER EXPENSES	\$ 237,706	106,378	130,450
TRANSFER TO FEDERAL CORE (Schedule 1)			
TRANSFER TO FEDERAL PREVENTION (Schedule 2)	<u>-</u>	(106,378)	(130,450)
ANNUAL SURPLUS		\$ -	\$ -
NET ASSETS - BEGINNING OF YEAR		\$ -	\$ -
ANNUAL SURPLUS, as stated above	-	-	-
NET ASSETS - END OF YEAR		\$ -	\$ -

Schedule of Federal Maintenance

(Schedule 4)

	Budget 2017	2017	2016
REVENUE			
Per AANDC Agreement (Note 7)	\$ 2,293,650	\$ 2,054,259	\$ 2,139,743
Billings in excess (deficiency) of AANDC		40.700	00.077
agreement (Notes 4, 7)	 -	49,590	90,075
	 2,293,650	2,103,849	2,229,818
EXPENSES			
Age of majority	3,000	3,000	3,000
Agency allowance expenditures	17,699	15,565	17,699
Assessments and other	73,710	69,353	73,710
Family visits	88,524	119,919	88,524
Legal costs for children in care	5,995	4,170	5,995
Medical	7,721	4,455	7,721
Regular rate foster homes	954,053	810,332	965,747
Respite	334,916	448,664	334,916
Special rate foster homes	466,962	533,443	466,962
Support costs	17,100	997	17,100
Therapy	30,760	38,137	30,760
Travel	27,397	33,300	27,397
Uncollectible maintenance amounts	 -	296,725	169,883
	 2,027,837	2,378,060	2,209,414
EXCESS (DEFICIENCY) OF REVENUE			
OVER EXPENSES	\$ 265,813	(274,211)	20,404
NET ASSETS - BEGINNING OF YEAR	-	6,137	(14,267)
NET ASSETS - END OF YEAR	-	\$ (268,074)	\$ 6,137

Schedule of Federal Distinct Needs

(Schedule 5)

	Budget 2017	2017	2016
REVENUE	\$ -	\$ 25,000	\$ -
EXPENSES Salaries and benefits Travel	-	14,170 10,830	-
	-	25,000	-
EXCESS OF REVENUE OVER EXPENSES	\$ -	\$ -	\$ -

Schedule of Provincial Core

(Schedule 6)

		Budget 2017		2017		2016
DENENHIE	¢	505.067	ф	(29.514	¢	(20.400
REVENUE	<u>\$</u>	595,967	\$	638,514	\$	639,489
EXPENSES						
Audit		18,707		21,315		18,707
Board of directors		4,844		7,367		4,914
Corporate legal		19,174		36,217		22,620
Information technology		4,326		-		-
Insurance		34,805		37,623		37,057
Operating		93,757		91,362		248,922
Salaries and benefits		447,666		499,268		558,662
Training		-		1,518		3,784
Travel		56,868		58,814		54,571
		680,147		753,484		949,237
DEFICIENCY OF REVENUE OVER						
EXPENSES	\$	(84,180)	\$	(114,970)	\$	(309,748)

Schedule of Provincial Prevention

(Schedule 7)

		Budget 2017		2017		2016
REVENUE	\$	248,753	\$	241,359	\$	243,180
	Ψ	2.0,700	Ψ	211,005	Ψ	2.0,100
EXPENSES						
Family support		9,322		-		-
Operating		7,613		24,022		6,835
Programs		-		12,135		8,122
Salaries and benefits		38,791		155,443		38,791
Supplies		_		<u>-</u>		500
Travel		2,408		20,380		2,408
		58,134		211,980		56,656
EXCESS OF REVENUE OVER EXPENSES	\$	190,619	\$	29,379	\$	186,524

Schedule of Provincial Protection

(Schedule 8)

		Budget 2017	2017	2016
REVENUE	\$	1,929,902	\$ 2,222,439	\$ 1,806,930
EXPENSES				
Family support		78,017	-	22,738
Foster parent training		<u>-</u>	886	1,757
Operating		213,179	176,193	171,777
Programs		-	65,107	55,429
Salaries and benefits		1,278,686	1,403,023	1,278,686
Training		8,070	-	-
Travel	_	163,909	176,774	163,909
		1,741,861	1,821,983	1,694,296
EXCESS OF REVENUE OVER EXPENSES	\$	188,041	\$ 400,456	\$ 112,634

Schedule of Provincial Maintenance

(Schedule 9)

	Budget 2017	2017	2016	
REVENUE	\$ 7,006,917	\$ 12,058,430	\$ 10,437,502	
EXPENSES				
Age of majority	12,241	10,607	12,241	
Agency allowance expenditures	105,568	124,678	105,568	
Assessments and other	146,988	175,315	146,988	
Family visits	278,590	375,905	278,590	
Legal costs for children in care	230,764	204,608	230,764	
Medical	126,585	166,816	126,585	
Regular rate foster homes	4,358,112	5,257,586	4,480,060	
Respite	1,877,424	2,138,460	1,877,424	
Special rate foster homes	2,675,335	2,724,068	2,675,335	
Support costs	182,329	166,454	182,329	
Therapy	223,357	300,555	223,357	
Travel	24,604	64,424	24,604	
	10,241,897	11,709,476	10,363,845	
EXCESS OF REVENUE OVER EXPENSES	\$ (3,234,980)	\$ 348,954	\$ 73,657	

Schedule of Children's Special Allowance and Other

(Schedule 10)

	Budget 2017	2017	2016
REVENUE			
Children's Special Allowance Other	\$ 572,789	\$ 476,788 64,643	\$ 412,130 46,071
	 572,789	541,431	458,201
EXPENSES			
Children in care	-	19,189	19,075
Legal costs for children in care	227,553	151,418	91,978
Medical	-	578	_
Reimbursements	-	2,362	_
Services to families	-	13,007	3,600
Travel	 -	32	-
	 227,553	186,586	114,653
EXCESS OF REVENUE OVER EXPENSES	\$ 345,236	\$ 354,845	\$ 343,548